

2025-2029
Financial Planning
Core Services
Electoral Area Services

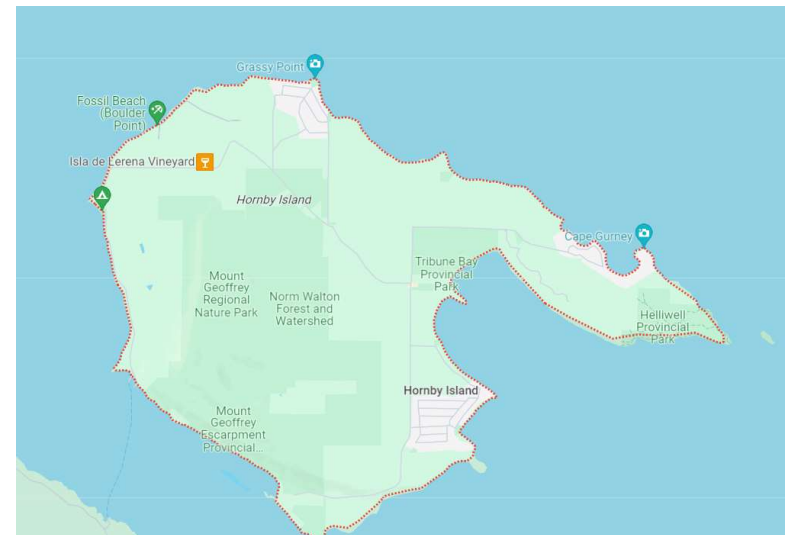
360 Hornby Island
Garbage Disposal Service





Core Service Electoral Area Services

Core Service	Electoral Area Services
Service Name	Hornby Island Garbage Disposal
Service Sub-functions	None
Purpose	To undertake and carry out or cause to be carried out, the acquisition, maintenance, operation and regulation of grounds for the disposal of garbage and waste; the collection and disposal of garbage and waste; the provision of sundry services to community property.
Participants	Defined portion of Electoral Area A – Hornby Island
2025 Proposed Changes to Service	None





2024 Accomplishments



- Completed the recycle building addition for EPR programs
 - Included a sidewalk addition for improved accessibility
 - Resolved all EPR-related liability issues
 - Alignment with MIA requirements
- Commenced construction of the secured WE store area for storing construction supply materials



Trends, Challenges and Opportunities

- Increasing financial pressures
 - No agreements with EPR except tires
 - All appliances, electronics and Product Care materials are accepted but not all programs are revenue generating due to transportation costs
- Small reserve
 - no big expenditures in the forecast
- Exploration of organics through SWMP
- Crown lease renewal/extension (expiration Aug 1, 2026)



Strategic Priorities and Initiatives

- CSWM SWMP renewal
 - Alignment and compliance with regional waste management goals
 - Address specific challenges identified during the review
 - HIWMC is a model of excellence, shared resources, best practices, and more efficient waste management strategies
 - Stakeholder engagement to provide input and feedback



Expenses

Year over Year Change

	2024 Approved Budget	2025 Proposed Budget	Increase (Decrease)	
			(\$)	(\$)
Support Services	\$7,436	\$7,780	\$344	4.6%
Grants to Other Orgs	211,013	326,893	115,880	54.9%
Contract & General Services	2,287	2,342	55	2.4%
Transfer to Other Services	2,493	4,374	1,881	75.5%
Transfer to Reserve	26,963	52,111	25,148	93.3%
Minor Capital	154,500	6,500	(148,000)	(95.8%)
Total	\$404,692	\$400,000	(\$4,692)	(1.2%)

Key Notes

- HIRRA budget ask [+115K]
- Parking lot paving in 2024 [-150K]



Revenue

Year over Year Change

	2024 Approved Budget	2025 Proposed Budget	Increase (Decrease)	
			(\$)	(\$)
Taxation	\$400,000	\$400,000	-	-
Prior Year Surplus	4,692	-	(\$4,692)	(100.0%)
Total	\$404,692	\$400,000	(\$4,692)	(1.2%)

Key Notes

- No reliance on prior year surplus at proposed



Funding Sources

Tax Requisition

Requisition Budget	2024 Actual	2025 PB	2026 FP	2027 FP	2028 FP	2029 FP
Specified Area						
L-771-CNR-SA#9	400,000	400,000	400,000	400,000	400,000	400,000
	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
Change from Previous year		\$0	\$0	\$0	\$0	\$0
Residential Tax Rate Estimate (per \$1,000 of assessed value)	0.3930	0.3850	0.3850	0.3850	0.3850	0.3850

Estimates are based on 2025 Completed Roll at Proposed Budget January 2025



Operating Budget: 2026-2029 Projections

Category	2026	2027	2028	2029
Taxation	\$400,000	\$400,000	\$400,000	\$400,000
Total Revenue	\$400,000	\$400,000	\$400,000	\$400,000
Support Services	\$7,780	\$7,780	\$7,780	\$7,780
Grants to Other Organizations	336,153	346,269	354,078	365,356
Contract & General Services	2,386	2,431	2,478	2,496
Transfer to Other Services	4,365	4,337	4,324	4,209
Transfer to Reserve	49,316	39,183	31,340	20,159
Total Expenses	\$400,000	\$400,000	\$400,000	\$400,000



Reserves

Projected Balances

Reserve	2024 Ending Balance
360 – Future Expenditure Reserve	\$82,206
856 – Service Unit Reserve	36,352
Total	\$118,558



Future Expenditure Reserve (360)

Projected Balances

	2025	2026	2027	2028	2029
Opening Balance	\$82,206	\$92,669	\$103,132	\$113,595	\$124,058
Add: Contributions to Reserve	10,463	10,463	10,463	10,463	10,463
Less: Transfers from Reserve	-	-	-	-	-
Ending Balance	\$92,669	\$103,132	\$113,595	\$124,058	\$134,521








Capital Works Reserve (856)

Projected Balances

	2025	2026	2027	2028	2029
Opening Balance	\$36,352	\$78,000	\$116,848	\$145,558	\$166,420
Add: Contributions to Reserve	41,648	38,848	28,710	20,862	9,676
Less: Transfers from Reserve	-	-	-	-	-
Ending Balance	\$78,000	\$116,848	\$145,558	\$166,420	\$176,096



Summary

<p>Fiscal Responsibility</p> 	<p>Climate Crisis & Environmental Stewardship & Protection</p> 	<p>Community Partnerships</p> 	<p>Indigenous Relations</p> 	<p>Accessibility, Diversity, Equity & Inclusion</p> 
<p>Full system review through SWMP renewal</p>	<p>Continued sustainable waste management practices</p>	<p>Continued partnership with HIRRA</p>	<p>Fulsome consultation with all First Nation partners through SWMP renewal</p>	<p>Equitable and reasonable access to waste management services</p>



Options & Recommendations

- That the proposed 2025-2029 financial plan for Service 360 Hornby Island Garbage Disposal be approved.



Questions?